# INTERIM RESULTS



SATELLITE SOLUTIONS WORLDWIDE GROUP
PLC

SEPTEMBER 2017

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**INTERIM RESULTS SEPTEMBER 2017** 

# TODAY'S PRESENTATION



INTERIM RESULTS SEPTEMBER 2017

Strategic and Operational Update







INTERIM RESULTS SEPTEMBER 2017



# **EXECUTIVE SUMMARY**



#### **WHO WE ARE**

- Europe's leading and World's fourth largest provider of fast broadband via satellite and fixed wireless to consumers and businesses
- More than 95,000 customers across 31 countries
- Over 90% recurring revenue
- Directors and employees own 23% shareholding

#### GROWTH STRATEGY

- To increase our leadership position in remote and rural areas
- Target continued growth organically and via acquisition
- Consider further geographical expansion
- Scalable business model supported by proprietary sales and billings platform, driving economies of scale

#### MARKET OPPORTUNITY

- In Europe c.20m (UK c.250,000) households have < 2 Mb connection speed
- In Australia c.250,000 households unserved by satellite and 750,000 by fixed wireless
- Structural demand for high speed internet
- Broadband access supported by government schemes
- Technology enhancements delivering increases in speed and customer experience
- On target to achieve 100,000 Group customers by end of 2017

#### **ACQUISITIONS**

- Proven technology and business model plus the ability to target attractive earnings enhancing acquisitions
- 15 acquisitions completed since May 2015 in 7 countries; total invested £32m
- Continue European and Australian consolidation and entry to new high growth markets
- Recently raised £8m of gross placing proceeds for the acquisition of Quickline, a leading UK fixed wireless business, along with other bolt-on opportunities

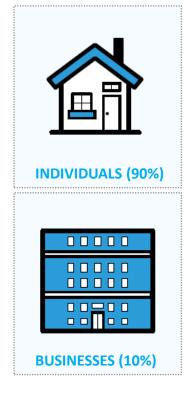
# WHAT WE DO



We deliver a portfolio of satellite and fixed wireless super-fast broadband offerings.

We do this by harnessing abundant satellite capacity in the sky, and deploying the latest generation radio technology, that isn't dependent on the local infrastructure.

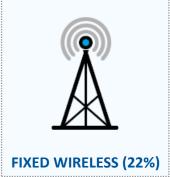
#### **CUSTOMERS**



Depending on the topography of the land, the demographics and the local GDP, using leading alternative last-mile technology we get customers connected quickly and effectively with alternative broadband solutions.

#### **SOLUTIONS**



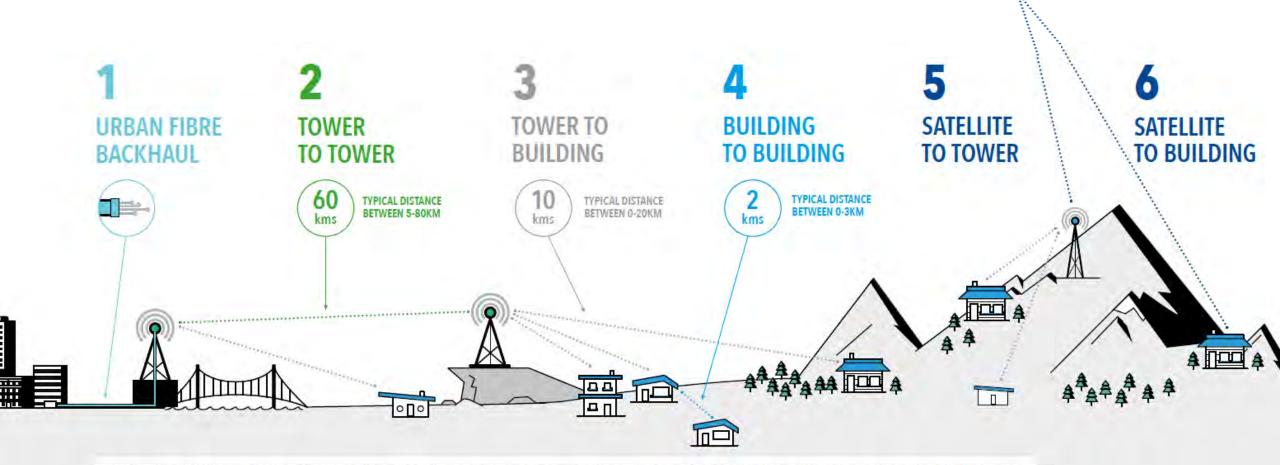


Balance Australian Fibre customers

# **OUR CUSTOMER BROADBAND SOLUTIONS**



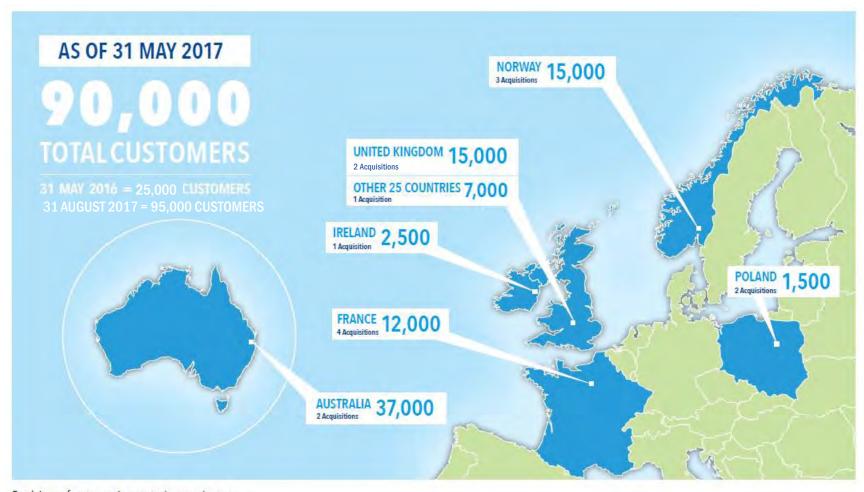
INTERIM RESULTS SEPTEMBER 2017



Delivering high speed mission critical broadband to a targeted customer base (last mile / rural) where often there is no viable alternative

# OPERATING FOOTPRINT





#### **HEADQUARTERS**

Bicester, England.

#### **KEY OPERATIONAL HUBS**

- Dublin
- Warsaw
- Oslo
- Paris
- Brisbane

#### PLATFORM FOR GROWTH

Using our established operating footprint and global infrastructure, we can not only scale-up but also perform roll-ups within both our existing markets but also new markets.

This creates a dynamic platform for growth as new markets and territories become viable opportunities.

Breakdown of customers by country is approximate.

# DEMAND FOR CONNECTIVITY



This self-perpetuating process drives innovation and advances in technology which drives further <u>demand for connectivity</u>.

#### **DEVICES**

 workstations, laptops, tablets, smartphones, TV/VOD, the 'internet of things' all demanding 24-7 connectivity



#### **USER BEHAVIOUR**

 wherever they are, users are expecting more and more; cloud computing, streaming, downloads/uploads, browsing, research, shopping, banking, social media, apps, gaming, GPS location, email.... etc



#### DATA CONSUMPTION

 as 'unlimited data' trends become more standard, speed and accessibility becomes more important everyday



### CONNECTIVITY ACROSS THE DIGITAL DIVIDE

Fixed wireless and satellite broadband solutions

With speeds continually improving, data consumption expectations will rise with equal velocity.



#### **TECHNOLOGY**

- continually improves to allow innovations in broadband connectivity



#### **PRODUCTS**

 a widening landscape of Telco products satisfies different needs of consumers and businesses



#### SPEED

 the market is moving toward 'ultra-fast' broadband with augmented download / upload bandwidths

2016: 3.4BN INTERNET USERS

- still only 46% penetration

2016: AVERAGE U.S. ADULT NOW SPENDS 5.6 HOURS
PER DAY CONSUMING DIGITAL MEDIA

- this has doubled since 2008

BY 2020: M2M CONNECTIONS WILL REPRESENT 46% OF CONNECTED DEVICES

- Internet of Things (IoT)

### REGULATORY DRIVERS





#### **GOVERNMENT VOUCHER SCHEMES**

2014 - Launch of 'Subvention' scheme in France



2016 - UK Government launch Voucher Scheme to provide funding for satellite and fixed wireless broadband



#### NORWEGIAN GOVERNMENT GRANTS

- for fixed wireless communities deployment.

£500k+ awarded to date



#### AUSTRALIAN GOVERNMENT SUPPORT

NBNCo - Government scheme in Australia supporting up to 400,000 satellite customers and 600,000 fixed wireless customers



#### EU COMMITMENT

Europe 2020 Digital Agenda for Europe Strategy - all citizens to be connected by 2020: Satellite / Fixed Wireless is the most viable way to achieve this.

EU SPEED TARGETS 2020 = 30 Mb >>>>> 2025 = 100 Mb

#### **BDUK GRANTS**

**Broadband Delivery** throughout the UK



#### SUPERFAST BRITAIN - An initiative by the Department of Culture, Media and Sport.

- UK Government has released £150m for grants (to be assigned before end of 2018) relating to improving broadband speeds and infrastructure in counties across England and Scotland for up to 600,000 addressable premises (Grant designed to fund kit and enable a more open market).
- Achievement of speeds to be in line with Europe 2020 Digital Agenda (30 Mb).

# COMPETITIVE SEEDS / PRICES





Global average connection speed **7.0 Mb** 

90% OF GLOBAL USERS have average connection speeds of LESS THAN 25 Mb

Average UK broadband speed

36.2 Mb

Average UK rural speed

12.2 Mb

1.4m UK households less than 10 Mb

0.25m UK households less than 2 Mb

**8% OF SMALL BUSINESSES** 

mainly in rural locations (UK), only have access to broadband speeds of

LESS THAN 10 Mb

# MARKET OPPORTUNITY



# DATA CONSUMPTION NO SIGN OF SLOWING

Explosive growth in data consumption will continue to drive demand for high speed broadband



#### 20m EUROPEAN HOMES

with broadband speeds < 2 Mb



#### 0.25m UK HOMES

with broadband speeds < 2 Mb



#### **1m PREMISES IN AUSTRALIA**

identified as suitable for satellite or fixed wireless

THE DIGITAL DIVIDE WIDENS EVERYDAY

# GLOBAL IP TRAFFIC WILL CONTINUE TO INCREASE

CAGR 2016-2021

Global 24%

Western Europe 22%

Central & Eastern Europe 22% APAC 26%

> Global projection by 2021

82% of traffic expected to be video based (up from

73% in 2016)

#### Global projection by 2021

61 GB of data per month per user (up from 24 GB in 2016)



# **DUAL STRATEGY FOR GROWTH**



#### 1. ORGANIC GROWTH

- Ever increasing demand for high speed broadband
- Government led and funded initiatives
- Continued focus on sales, marketing and customer service
- Potential to explore scope for large scale, strategic distribution partners

#### 2. ACQUISITIONS

- Strict criteria
- Acquisition of quality customer bases
- Disciplined approach to valuation
- Well positioned to execute at attractive multiples
- Highly fragmented market

   significant scope and
   network support for
   consolidation
- Targeted geographic expansion

Acquisition Strategy has evolved over time in line with the size and scale of the business. There's essentially a dual rationale for acquistions...



#### MARKET ENTRY

An effective way of accelerating growth into a key market place



#### CONSOLIDATION

Bolt on acquisitions to existing operating hubs to generate scale benefits and market share

# DETAILED EVALUATION CRITERIA

- Target attractive valuation/ earnings accretion metrics
- Operational leverage / cost synergies available (purchasing power optimisation / operational gearing)
- People Skills & Capabilities (Technical, Commercial and Management Skills)

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# **ACQUISITIONS OVERVIEW**



DATE	COMPANY	COUNTRY	# CUSTOMERS	CONSIDERATION £m	PRICE PER CUSTOMER £	RATIONALE
Jun-15	SkiFi	Denmark	149	0.05	321	<b>→1</b>
Jul-15	Onwave	Ireland	2,300	0.64	280	<b>→1</b>
Aug-15	Sat2way	France	5,500	0.61	111	<del>-&gt;</del> 1
Nov-15	Connexion Verte	France	3,500	0.79	227	<b>4</b>
Dec-15	Hetan	Poland	273	0.02	88	<b>→1</b>
Dec-15	AVC Solutions	Poland	587	0.11	189	<b>4</b>
Apr-16	IDHD	France	542	0.14	264	<b>4</b>
Jul-16	Avonline	UK	9,500	10.00	1,053	<b>(</b>
Aug-16	Breiband	Norway	13,000	6.60	508	<del>)</del> 1
Aug-16	Skymesh	Australia	28,000	5.20	186	<del>)</del> 1
Nov-16	Vivéole	France	1,900	0.78	412	<b>(1)</b>
Mar-17	BorderNet	Australia	3,500	1.01	291	<b>4</b>
Mar-17	ASDN	Norway	333	0.08	250	<b>(</b>
Mar-17	NextNet	Norway	1,680	0.52	312	<b>4</b>
Aug-17	Quickline	UK	4,500	5.00	1,111	<b>)</b>
	ACQUIRED TOTAL  CURRENT TOTAL		75,264	31.55	419	
			80,883			

#### **M&A TRACK RECORD**

- 15 acquisitions, 7 jurisdictions
- Added over 75k customers
- Total consideration of £31.55m
- Average cost of customer acquisition £419
- **Annualised Revenue of** over £33m
- Represents a Multiplier 0.89\* Annual ARPU, 2.3\* Annual GM

Market entry Consolidation

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# H1 2017 OPERATIONAL HIGHLIGHTS



#### Growth

Significant increase in customer base and revenues whilst reducing churn Continued investment in infrastructure to support growth – including Pathfinder (ERP System) development

#### RCF facility

Agreed a £5m revolving credit facility from HSBC to fund acquisitions and working capital

#### Continued Roll Up

- o Three acquisitions across two existing hubs completed
- o NextNet and ASDN in Norway
- o BorderNET in Australia

Post period Quickline acquisition in UK hub completed

#### **■ Virtual Network Operating (VNO) Agreement**

Signed with SES Telecom Services in Luxembourg to provide new satellite broadband capacity to support sales in European markets

#### Norwegian Contract Win

Secured a £0.5m (NOK5.6m) Norwegian government contract for a new fixed wireless network





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# SUMMARY PERFORMANCE



Total revenue increased by

H1 16: £5.7m

• 261% to £20.6m

13% to £20.6m

H1 2016: £18.3m

Recurring revenue increased to

H1 16:88% at £5.1m

• 90% at £18.6m

£2.0m Underlying EBITDA

2016: (£0.5m)

Loss before Tax

**○ £3.9m** 

H1 2016 : -**£1.9**m (0.74p)

H1 2016: (0.62p)

*Net Debt* as at May 2017 **£13.2m •** 

£0.5m

Customer base as at May 2017

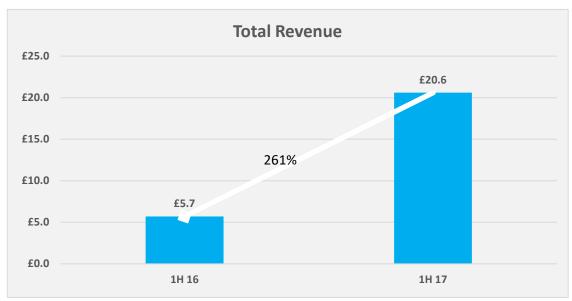
90,000 •

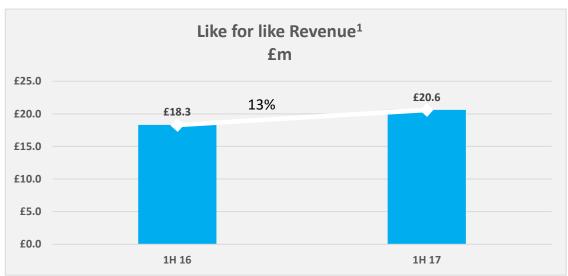
H1 2016 : **25,000** 



2016:

### **GROUP KPIs**







#### ■ Total Revenue 261%

- Indicator of activity levels and scalability
- Growth split organic (12%) and acquisitions (88%)
- Recurring Revenue<sup>2</sup> increased to £18.6m (90%) (1H16 £5.1m 88%)

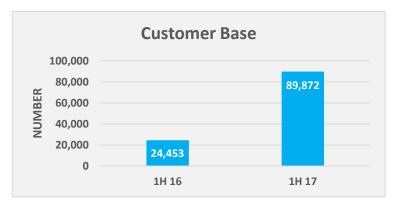
#### ■ Like for Like Revenue growth 13%¹

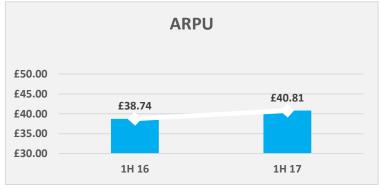
- measure of growth in revenue, adjusted for acquisitions
- LFL sales for first 2 months of H2 continued at double digit growth

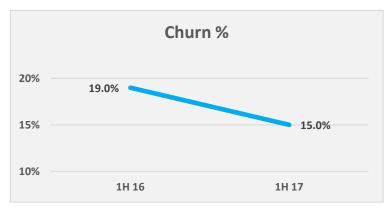
LFL - compares current and prior period revenue treating acquired businesses as if they had been owned for all of both periods equally

<sup>)</sup> Recurring revenue - this relates to provision of airtime attached to a plan

### **GROUP KPIs**







# Satellite Solutions Worldwide. INTERIM RESULTS SEPTEMBER 2017

#### Customer Base 90k

- Indicator of scalability
- Growth of 260% increase of c65.4k
- Growth split organic (12%) and acquisitions (88%)

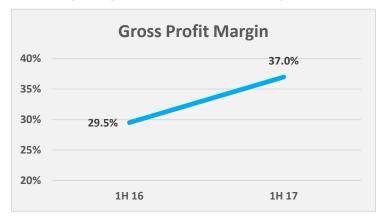
#### ARPU c£40/ user / month

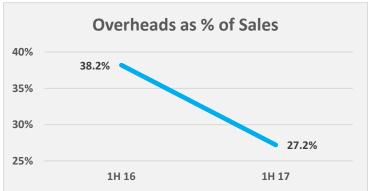
- Remaining steady
- Vary by region / product offering
- Sales mix monitored via served product offerings by region

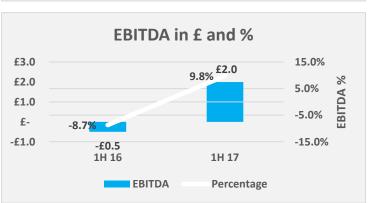
#### Annualised Churn 15%

- Focus on reducing further
  - Easier upgrade/downgrade options
  - Early contact during promotion periods

# **GROUP KPIs**



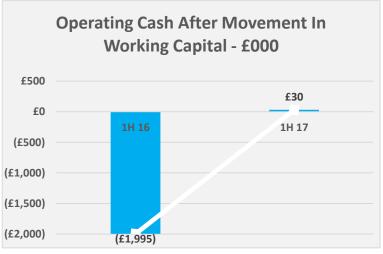




Disciplined Gross
Margin focus and
Operational Gearing
resulted in positive
EBITDA and 9.8%
EBITDA margin







# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME



£m	Unaudited May '17	Unaudited May '16
Revenue	20.64	5.71
Gross Profit	7.63	1.69
Overheads	(5.61)	(2.18)
EBITDA	2.02	(0.50)
Depreciation	(1.18)	(0.09)
Amortisation	(3.14)	(0.62)
Acquisition and deal related costs	(0.56)	(0.44)
Share based payments	(0.10)	(0.25)
OPERATING LOSS	(2.96)	(1.90)
Interest	(0.98)	(0.02)
LOSS BEFORE TAX	(3.94)	(1.91)
Taxation	(0.05)	0.00
Loss for period	(3.99)	(1.91)
Shares in issue - Weighted Avg for peroid (millions)	537.4	308.1
EARNINGS PER SHARE (basic) (pence)	(0.74)	(0.62)
Operaing profit/(loss) adjusted <sup>1</sup>	0.84	(0.58)
Loss before tax adjusted <sup>2</sup>	(0.14)	(0.60)
Loss for period adjusted <sup>3</sup>	(0.19)	(0.60)

- Depreciation at 5.7% revenue (1H16 1.6%)
  - Infrastructure investment
- Amortisation of intangibles on acquisitions (principally customer contracts)
- Other items
  - fundraising / deal fees / share option charge
- Interest Charges
  - BGF (10%) pa + Redemption Premium /HSBC (3.99%+LIBOR) pa
- (Loss) per share (0.74p) (1H16: (0.62p))

#### Notes:

- 1. Calculated by taking EBITDA less Depreciation
- 2. Calculated by taking Operating profit/(loss) adjusted less Net Financial Items
- 3. Calculated by Loss before tax adjusted less tax

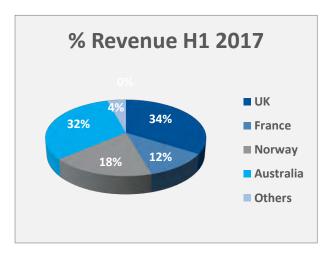
# BUSINESS MIX BY GEOGRAPHY

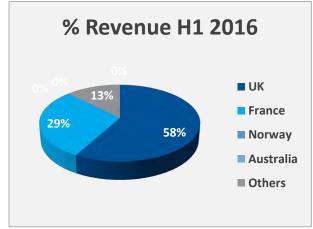
£5,709



#### Revenue Unaudited Unaudited 6 months 6 months to to 31/05/2017 31/05/2016 £000 Segment £000 UK £3,316 £6,988 £2,399 £1,679 France **Norway** £3,774 £0 Australia £6,601 £0 £878 £714 Other

£20,640





	<b>EBITDA</b>				
	Unaudited	Unaudited			
	6 months	6 months			
	to	to			
	31/05/2017	31/05/2016			
Segment	£000	£000			
UK	1,203	(354)			
France	295	27			
Norway	640	0			
Australia	324	0			
Other	110	163			
PLC	(548)	(331)			
Total	£2,024	(£495)			

**Total** 

# SUMMARY CASH FLOWS



Cash flow from Operating Activites	H1 17 £m	H1 16 £m
Cash inflow airising from:		
Loss before tax	(3.99)	(1.91)
Interest	0.98	0.02
Taxation	0.05	0.00
Amortisation and impairment of intangible assets	3.14	0.62
Depreciation charge	1.18	0.09
Other related movements	(0.24)	0.13
Operating cash flows before movements in working capital	1.11	(1.06)
(Decrease)/Increase in working capital	(1.08)	(0.94)
Operating cash flows after movements in working capital	0.03	(2.00)
Interest	(0.98)	(0.02)
Net cash flow used in operating activities	(0.95)	(2.01)

Net Debt	£m
Net Debt at 1 Jun 16	(0.5)
Proceeds of unsecured loans	(12.0)
Proceeds from RCF	(3.3)
Repayment of Loans	2.0
Movement in Cashflow	0.6
Net Debt at 31 May 17	(13.2)

Source: Companies consolidated results.

#### Operating Cash Flows – before WCAP

- Improved £1.06m outflow to a £1.11m inflow
- After £0.7m exceptional costs 1H16 and after £0.7m exceptional costs 1H17

#### Operating Cash Flows – after WCAP

- Improved £2m outflow to a £30k marginal inflow
- Improvement in Operating cash flow conversion of 1.5% (1H 2016 -403.0%).

#### Other Cash Movements in period

- Purchase of Fixed Assets £1.03m
- Purchase of Intangibles £1.78m
- Net proceeds from loans £2.5m
- Impact Net decrease in cash in 1H17 to £(1.26m) (1H16 £(0.17m))
- **Cash** at 31 May 17 £2.05m (1H16 £1.5m)

Operating Cash Flow Conversion is calculated as Operating Cash Flow after working capital as a percentage of FRITDA

# SUMMARY BALANCE SHEET



	Unaudited	Unaudited	Audited
	H1 17	H1 16	FY 16
	£000	£000	£000
Intangible assets	£24,338	£4,655	£24,865
Deferred Tax asset	£622	£0	£622
Property Plant and Equipment	£5,173	£328	£4,934
Inventory	£1,398	£254	£1,349
Trade & Other Receivable	£5,397	£1,822	£5,792
Trade Payables	(£11,008)	(£4,194)	(£9,821)
Other Creditors and Accruals	(£8,127)	(£1,754)	(£9,456)
Taxes	(£1,692)	(£424)	(£1,211)
Net (Debt)/Cash	(£13,174)	(£498)	(£9,412)
Net Assets	£2,927	£189	£7,662

#### Intangible Assets

 Includes Acquisitions of Breiband, Skymesh and Avonline in H2 16 plus 3 smaller acquisitions in H1 17, less amortisation.

#### PPE

 Includes purchased £1.5m Assets and £3.7m Assets on acquisitions. H1 17 movement up £239k on FY 16 due to purchased assets of £1m, acquired Assets of £400k, less depreciation of £1.18m

#### Inventory

Increased due to acquisitions

#### Trade Receivables

 Includes £2.6m from acquisitions from H2 16 with cash collections improving from FY16 of £395k in H1 17

#### **Trade Payables**

 Includes £3.3m from acquisitions in H2 16 and increase due to extended payment terms at half year from major Air Time providers

#### Other Creditors

Included £4m of Deferred Tax

#### Net Debt

Includes BGF and HSBC facility



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SATELLITE SOLUTIONS WORLDWIDE GROUP PLC

# SUMMARY & OUTLOOK



- Business scaling organically and by acquisition
- Growing recurring revenue base
- Enhanced operating footprint, product offering and talent, visibility of capacity and speed improvements
- Improved Operating Cash generation
- Focus on driving Gross Margins and Overhead efficiencies in the short to medium term
- Confident with market expectations for the full year
- Following the acquisition of Quickline we are ready to consider further acquisitions in H2 2017 and beyond as we continue to become a Global player in the delivery of superfast broadband

# APPENDICES Satellite Solutions Worldwide.



# THE MANAGEMENT TEAM



# EXECUTIVE MANAGEMENT TEAM

#### Frank Waters - CFO



A highly experienced Finance Director with a strong track record in financial control for high growth and entrepreneurial companies in consumer electronics and technology. Frank has been with the company since 2013.

#### Andrew Walwyn - CEO



Andrew co-founded SSW in November 2008 following a dynamic career in the technology and telecoms sectors, working with Carphone Warehouse, Tiny Computers, Time Computers and DX Communications.

#### Simon Clifton - CTO



Simon co-founded SSW utilising his extensive experience in satellite broadband product development, including its evolution from Ku band to Ka band. Previously, Simon was instrumental in the success of the distribution business for Phones International Group working alongside Peter Jones.

#### NON-EXECUTIVE BOARD DIRECTORS

#### Michael Tobin ~ Chairman

- Technology entrepreneur with over 30 years' experience
- in the telecoms & technology sector.
- Previous roles include CEO of TelecityGroup plc from
- 2002 to 2014.
- Currently holds numerous non-executive directorships
- including Teraco, Datapipe, Itconic and acts as advisor
- to the board of OCom.

#### Paul Howard ~ NED

- Joined the Company as Non-Executive Director in Sept 2015.
- Spent over 15 years with Cazenove as a telecoms and
- media analyst.
- Currently an advisor to Oakley Advisory,
- qualified accountant.

#### Steve Morana ~ NED

- Joined the Company as Non-Executive Director in Feb 2017.
- Previously CFO of Zoopla Property Group plc, the FTSE250
- digital media group, which also owns the uSwitch business.
- Also spent 10 years at Betfair plc during which time he acted
- as CFO and interim CEO.
- Previously on the board of Boohoo.com plc, currently on
- board of GVC plc.

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# SINGLE PROPRIETARY PLATFORM



# BILLING & CONSUMER MANAGEMENT PLATFORM

#### **CORE ATTRIBUTES**

Network / Geography / Currency / Customer type / tax regime

Real time connectivity with satellite networks Fully integrated banking / 3<sup>rd</sup> parties

Cloud based architecture offering flexibility and high volume scalability without large capex need

# **CORE BENEFITS**

Lower churn
Higher referral rates
High customer satisfaction
Low cost to serve

Robust scalable platform for integration of customer bases that deliver industry-leading customer experiences.

# **GROUP CASH FLOW**



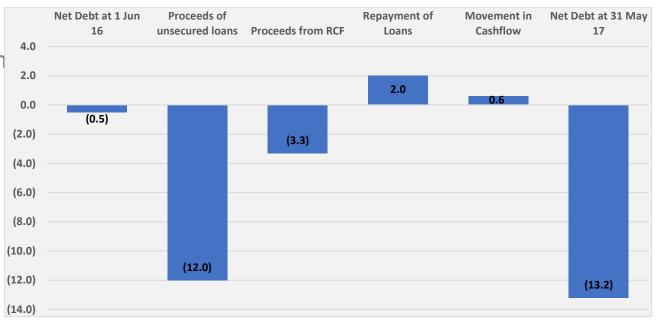
Free cash flow

Free Cash Flow Conversion<sup>(2)</sup> of -761.5% (1H 2016 -375.3%)

- As investment in FA / Infrastructure of c£1.0m

#### Free cash flow

 Free Cash Flow Conversion of -761.5% (1H 2016 -375.3%)



Source: Companies consolidated results.

<sup>1.</sup> Operating Cash Flow Conversion is calculated as Operating Cash Flow as a percentage of EBITDA – 30/2024

<sup>2.</sup> Free cash flow ( net cash flow from operations – CAPEX) conversion = FCF / Adjusted ( for amortisation and Exceptional items) Net Loss

# Consolidated Statement

6 months ended

6 months ended

Unaudited

Audited
12 months ended

ended

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**Satellite Solutions** 

of Cashflows

31 May 2017 £000 <sup>\*</sup>

31 May 2016 £000

30 November 2016 £000

oss before tax	(£3,990)	(£1,912)	(£6,036)
nterest	£980	£17	£819
axation	£52	£0	(£161
Amortisation and impairment of intangible assets	£3,136	£620	£2,995
Depreciation charge	£1,181	£89	£930
Share based payments	£106	£252	£316
oreign exchange variance and other non-cash items	(£350)	(£126)	£47
Decrease)/Increase in working capital	(£1,084)	(£935)	£1,730
Operating cash flows after movements in working capital	£31	(£1,995)	£640
nterest paid	(£980)	(£17)	(£819
let cash used in operating activities	(£949)	(£2,012)	(£179
nvesting activities			
Purchase of assets	(£1,032)	(£157)	(£975
Purchase of intangibles	(£1,781)	£0	(£768
Cash within subsidiaries acquired	£0	£0	£552
oans within subsidiaries acquired	£0	£0	(£1,000
Purchase of investments	£0	£0	(£20,083
let cash used in investing activities	(£2,813)	(£157)	(£22,274
inancing activities			
Proceeds from issue of ordinary share capital net	£0	£0	£12,100
Proceeds from Loans	£2,500	£2,000	£12,000
Cash generated from financing activities	£2,500	£2,000	£24,10
let (decrease) / increase in cash and cash equivalents	(£1,262)	(£169)	£1,64
Cash and cash equivalents at beginning of period	£3,318	£1,671	£1,67
	£2,055	£1,502	£3,31

As at   As a	Consolidated Stateme	nt ot		
Non-Current Assets	Consolidated Ctaterne	Unaudited	Unaudited	Audite
Non-Current Assets	EL LIB 10		As at	As a
Non-Current Assets	Financial Position.		<del>_</del>	30 November 201
Intensible assets   E24,286		£000 °	£000 °	£00
Investments	Non-Current Assets			
Deformed Tax asset         £82         —         £82           Propeity Plant and Equipment         £5,173         £328         £41           Total Fixed Assets         £30,133         £4,963         £20           Current Assets         E         Current Assets         E           Inventory         £1,398         £254         £1,77           Cash and Cash Equivalents         £2,397         £1,822         £5,50           Cash and Cash Equivalents         £8,850         £3,578         £10,00           Current Liabilities         £8,850         £3,578         £10,00           Other Creditors and Accruals         £8,872         £1,522         £2,224         £5,524         £9,224         £1,63         £2,224         £9,24         £9,24         £1,63         £1,63         £1,63         £1,63         £1,63         £1,63         £2,224         £1,63         £2,224         £1,63         £1,63	Intangible assets	£24,286	£4,603	£24,81
Property Plant and Equipment         £5,173         £328         £4,175           Total Fixed Assets         £30,133         £4,983         £30,0           Current Assets         ***********************************	Investments	£52	£52	£5
Total Fixed Assets   £30,133	Deferred Tax asset	£622	-	£62
Current Assets	Property Plant and Equipment	£5,173	£328	£4,93
Inventory	Total Fixed Assets	£30,133	£4,983	£30,42
Trade & Other Receivable         £5,397         £1,822         £5, 50           Cash and Cash Equivalents         £2,055         £1,502         £3.           Total Current Assets         £8,850         £3,578         £10,00           Current Liabilities           Trade Payables         (£6,651)         (£2,224)         (£5,6           Other Creditors and Accruals         (£8,127)         (£1,754)         (£9,4           Payroli taxes         (£420)         (£178)         (£3           VAT         (£1,272)         (£246)         (£8           Total Current Liabilities         (£16,470)         (£4,402)         (£16,330)           Non-Current Liabilities         (£15,229)         (£2,000)         (£12,70)           Other payables         £0         (£1,505)         (£4,100)           Other payables         (£3,57)         (£4,65)         (£4,100)           Other payables<	Current Assets			
Cash and Cash Equivalents         £2,055         £1,502         £3.           Total Current Assets         £8,850         £3,578         £10.           Current Liabilities         Trade Payables         (£6,651)         £2,224)         £5.           Cother Creditors and Accruals         £8,127)         £1,754)         £9.           Payroli taxes         £2,200         £1,778)         £3.           VAT         £1,272         £246)         £8           Total Current Liabilities         £16,470         £4,402         £16,30           Non-Current Liabilities         £15,229)         £2,000)         £12,7           Other payables         £0         £1,505)         £4,1           Deferred taxation         £4,357         £465)         £4,1           Total Non-Current Liabilities         £19,586)         £3,970         £16,8           Total Liabilities         £2,927         £189         £7,4           Equity         \$2,927         £189         £7,4           Share Capital         £5,390         £3,081         £5,5           Share Permium         £15,817         £4,414         £15,6           Other Reserves         £17,408         £17,408         £8,251) <td>Inventory</td> <td>£1,398</td> <td>£254</td> <td>£1,34</td>	Inventory	£1,398	£254	£1,34
Total Current Assets   £8,850   £3,578   £10,000	Trade & Other Receivable	£5,397	£1,822	£5,79
Current Liabilities         Current Control of Payables         (E6,651)         (E2,224)         (E5,665)         (E5,665)         (E2,224)         (E5,665)         (E5,67)         (E1,754)         (E9,476)         (E9,477)         (E1,754)         (E9,476)         (E9,477)         (E1,754)         (E9,477)         (E1,752)         (E2,66)         (E3,675)         (E1,672)         (E2,66)         (E1,678)         (E2,000)         (E1,678)         (E1,678)         (E3,678)         (E3,679)         (E3,678)         (E3,679)         (E3,678)         (E3,970)         (E3,678)         (E3,970)         (E3,678)	Cash and Cash Equivalents	£2,055	£1,502	£3,31
Trade Payables         (£6,651)         (£2,224)         (£5,65)           Other Creditors and Accruals         (£8,127)         (£1,754)         (£9,4           Payroll taxes         (£420)         (£178)         (£9,4           VAT         (£1,272)         (£246)         (£8           Total Current Liabilities         (£16,470)         (£4,402)         (£16,3           Non-Current Liabilities         (£15,229)         (£2,000)         (£12,7           Other payables         £0         (£1,505)         (£4,505)           Deferred taxation         (£4,357)         (£465)         (£4,567)         (£6,505)           Total Non-Current Liabilities         (£19,586)         (£3,970)         (£6,68)         (£3,970)         (£6,68)           Total Liabilities         (£3,006)         (£3,970)         (£6,78)         (£3,270)         (£3,32)           Net Assets         £2,927         £189         £7,1	Total Current Assets	£8,850	£3,578	£10,45
Other Creditors and Accruals         (£8,127)         (£1,754)         (£9,4           Payroll taxes         (£420)         (£178)         (£3           VAT         (£1,272)         (£246)         (£8           Total Current Liabilities         (£16,470)         (£4,402)         (£16,3           Non-Current Liabilities         (£15,229)         (£2,000)         (£12,7           Cother payables         £0         (£1,505)         (£1,505)           Deferred taxation         (£4,357)         (£465)         (£4,1           Total Non-Current Liabilities         (£19,586)         (£3,970)         (£16,8           Total Liabilities         (£36,056)         (£8,372)         (£33,2           Net Assets         £2,927         £189         £7,4           Equity         5         5,390         £3,081         £5,5           Share Capital         £5,390         £3,081         £5,5           Share Premium         £15,817         £4,414         £15,6           Other Reserves         (£17,408)         (£8,251)         (£13,2	Current Liabilities			
Payroll taxes         (£420)         (£178)         (£30)           VAT         (£1,272)         (£246)         (£8           Total Current Liabilities         (£16,470)         (£4,402)         (£16,3           Non-Current Liabilities         (£15,229)         (£2,000)         (£12,7           Other payables         £0         (£1,505)         (£4,505)           Deferred taxation         (£4,357)         (£465)         (£4,1           Total Non-Current Liabilities         (£19,586)         (£3,970)         (£16,8           Total Liabilities         (£36,056)         (£8,372)         (£33,2           Net Assets         £2,927         £189         £7,           Equity         Share Capital         £5,390         £3,081         £5,           Share Premium         £15,817         £4,414         £15,6           Other Reserves         (£872)         £945         (£8,251)         (£13,2	Trade Payables	(£6,651)	(£2,224)	(£5,654
VAT         (£1,272)         (£246)         (£8           Total Current Liabilities         (£16,470)         (£4,402)         (£16,3           Non-Current Liabilities         (£15,229)         (£2,000)         (£12,7           Other payables         £0         (£1,505)         (£4,557)           Deferred taxation         (£4,357)         (£465)         (£4,1           Total Non-Current Liabilities         (£36,056)         (£3,970)         (£16,8           Total Liabilities         (£36,056)         (£8,372)         (£33,2           Net Assets         £2,927         £189         £7,1           Equity         Share Capital         £5,390         £3,081         £5,5           Share Premium         £15,817         £4,414         £15,6           Other Reserves         (£872)         £945         (£8,251)         (£13,22)	Other Creditors and Accruals	(£8,127)	(£1,754)	(£9,456
Total Current Liabilities         (£16,470)         (£4,402)         (£16,3           Non-Current Liabilities         (£15,229)         (£2,000)         (£12,7           Cother payables         £0         (£1,505)         (£4,505)         (£4,505)         (£4,507)         (£465)         (£4,1         (£4,507)         (£465)         (£4,1         (£16,8         (£16,8         (£16,8         (£16,8         (£2,970)         (£16,8         (£16	Payroll taxes	(£420)	(£178)	(£335
Non-Current Liabilities  Loans and debt facilities  (£15,229) (£2,000) (£1,505)  Other payables £0 (£1,505)  Deferred taxation (£4,357) (£465) (£3,970) (£16,8  Total Non-Current Liabilities (£19,586) (£3,970) (£16,8  Total Liabilities (£36,056) (£8,372) (£33,2  Net Assets £2,927 £189 £7,4  Equity  Share Capital £5,390 £3,081 £5,590 Share Premium £15,817 £4,414 £15,817 £4,414 £15,817 £4,414 £15,817 £2,414 £15	VAT	(£1,272)	(£246)	(£876
Loans and debt facilities         (£15,229)         (£2,000)         (£12,7)           Other payables         £0         (£1,505)         (£4,507)         (£465)         (£4,1           Deferred taxation         (£4,357)         (£465)         (£3,970)         (£16,8           Total Non-Current Liabilities         (£36,056)         (£8,372)         (£33,2           Net Assets         £2,927         £189         £7,4           Equity         Share Capital         £5,390         £3,081         £5,390           Share Premium         £15,817         £4,414         £15,4           Other Reserves         (£872)         £945         (£8,251)           Revenue Reserves         (£17,408)         (£8,251)         (£13,22)	Total Current Liabilities	(£16,470)	(£4,402)	(£16,321
Other payables         £0         (£1,505)           Deferred taxation         (£4,357)         (£465)         (£4,1           Total Non-Current Liabilities         (£19,586)         (£3,970)         (£16,8           Total Liabilities         (£36,056)         (£8,372)         (£33,2           Net Assets         £2,927         £189         £7,1           Equity         Share Capital         £5,390         £3,081         £5,390           Share Premium         £15,817         £4,414         £15,417           Other Reserves         (£872)         £945         (£8,251)           Revenue Reserves         (£17,408)         (£8,251)         (£13,22)	Non-Current Liabilities			
Deferred taxation         (£4,357)         (£465)         (£4,1           Total Non-Current Liabilities         (£19,586)         (£3,970)         (£16,8           Total Liabilities         (£36,056)         (£8,372)         (£33,2           Net Assets         £2,927         £189         £7,1           Equity         Share Capital         £5,390         £3,081         £5,3           Share Premium         £15,817         £4,414         £15,6           Other Reserves         (£872)         £945         (£8,251)           Revenue Reserves         (£17,408)         (£8,251)         (£13,2	Loans and debt facilities	(£15,229)	(£2,000)	(£12,730
Total Non-Current Liabilities         (£19,586)         (£3,970)         (£16,8           Total Liabilities         (£36,056)         (£8,372)         (£33,2           Net Assets         £2,927         £189         £7,0           Equity         Share Capital         £5,390         £3,081         £5,3           Share Premium         £15,817         £4,414         £15,6           Other Reserves         (£872)         £945         (£8,251)           Revenue Reserves         (£17,408)         (£8,251)         (£13,2	Other payables	£0	(£1,505)	
Total Liabilities         (£36,056)         (£8,372)         (£33,2           Net Assets         £2,927         £189         £7,0           Equity         \$\text{Share Capital}\$         \$\text{£5,390}\$         \$\text{£3,081}\$         \$\text{£5,5}\$           Share Premium         \$\text{£15,817}\$         \$\text{£4,414}\$         \$\text{£15,5}\$           Other Reserves         (£872)         \$\text{£945}\$         (£8251)           Revenue Reserves         (£17,408)         (£8,251)         (£13,251)	Deferred taxation	(£4,357)	(£465)	(£4,167
Net Assets         £2,927         £189         £7,0           Equity         \$189	Total Non-Current Liabilities	(£19,586)	(£3,970)	(£16,897
Equity       £5,390       £3,081       £5,3         Share Premium       £15,817       £4,414       £15,8         Other Reserves       (£872)       £945       (£872)         Revenue Reserves       (£17,408)       (£8,251)       (£13,28)	Total Liabilities	(£36,056)	(£8,372)	(£33,218
Share Capital         £5,390         £3,081         £5,3           Share Premium         £15,817         £4,414         £15,8           Other Reserves         (£872)         £945         (£           Revenue Reserves         (£17,408)         (£8,251)         (£13,2	Net Assets	£2,927	£189	£7,66
Share Capital         £5,390         £3,081         £5,3           Share Premium         £15,817         £4,414         £15,8           Other Reserves         (£872)         £945         (£           Revenue Reserves         (£17,408)         (£8,251)         (£13,2	Equity			
Share Premium         £15,817         £4,414         £15,8           Other Reserves         (£872)         £945         (£           Revenue Reserves         (£17,408)         (£8,251)         (£13,2	• •	£5.390	£3.081	£5,36
Other Reserves         (£872)         £945         (£           Revenue Reserves         (£17,408)         (£8,251)         (£13,2	•	,	,	£15,58
Revenue Reserves (£17,408) (£8,251) (£13,2		,	,	£10,500 (£86
Tatal Finales				(£13,203
10tal Equity	Total Equity	£2,927	£189	£7,66



# SUMMARY BALANCE SHEET



	Unaudited	Unaudited	Audited	Unaudited	Unaudited
	H1 17	H1 16	FY 16	H1 17 v H1 16	H1 17 v FY 16
	£000	£000	£000	£000	£000
Intangible assets	£24,338	£4,655	£24,865	£19,683	(£527)
Deferred Tax asset	£622	£0	£622	£622	£0
Property Plant and Equipment	£5,173	£328	£4,934	£4,845	£239
Inventory	£1,398	£254	£1,349	£1,144	£49
Trade & Other Receivable	£5,397	£1,822	£5,792	£3,575	(£395)
Trade Payables	(£11,008)	(£4,194)	(£9,821)	(£6,814)	(£1,187)
Other Creditors and Accruals	(£8,127)	(£1,754)	(£9,456)	(£6,373)	£1,329
Taxes	(£1,692)	(£424)	(£1,211)	(£1,268)	(£481)
Net (Debt)/Cash	(£13,174)	(£498)	(£9,412)	(£12,676)	(£3,762)
Net Assets	£2,927	£189	£7,662	£2,738	(£4,735)

# QUICKLINE COMMUNICATIONS





Acquisition of one of the leading providers of fixed wireless broadband in the UK with c4,500 customers for £5m (including £2m tangible fixed assets), payable £3m in cash and £2m in shares.

#### STRATEGIC RATIONALE

- SSW currently has no fixed wireless presence in the UK in a market with significant B2B/B2C potential
- Post acquisition, SSW would be well placed to deliver a total solution for last mile broadband in the relevant regions



#### Quickline current network coverage

#### **OPERATIONAL BENEFITS**

- Fixed wireless technology being deployed with speed of up to 150 Mb
- Business heritage in providing innovative large scale B2B solutions
- Quickline operations team to fulfil a portion of UK satellite customer installations
- Quickline has a range of Ofcom accreditations / certifications

#### STRATEGIC OPPORTUNITY

- Quickline has already received £2m of BDUK funding to date (2016 for North Lincolnshire)
- Shortlisted for £20.5m BDUK Grant for North Yorkshire, decision expected shortly with targeted deployment commencing H2 2017
- In partnership with Cambium Networks, the opportunity to work with Breiband (Norway) to facilitate wider European roll out of fixed wireless in the future

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